

**JC Bose University of Science and Technology YMCA, Faridabad**  
**Department of Management Studies**

Date: 10.03.2026

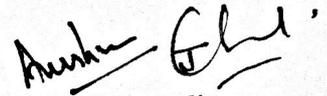
**NOTICE**

Subject: Ph.D. Viva-Voce of Ms Riya Gupta, Research Scholar scheduled on 27.03.2026 in the Department of Management Studies

It is for the information that the final Ph.D. viva voce of Ms Riya Gupta, scholar of Department of Management Studies (University Registration No: 19-YMCA-909014), on title of the thesis "Impact of HRM Practices on Employee Engagement and Retention: A Study of Knowledge Workers in Healthcare Sector" is being scheduled on 27th March 2026 at 11am in the conference hall of Department of Management Studies.

The Ph.D. student will openly defend the thesis during Viva-Voce examination in presence of external examiner.

The Faculty, Supervisors, and Research Scholars are hereby invited to attend the said Viva-Voce examination in the Department of Management Studies.

  
PhD coordinators

  
Chairperson 10/3/2026

CC to:-

- 1.PA to Hon'ble Vice Chancellor for kind information.
- 2.PA to W/Registrar for kind information.
- 3.Director R&D
4. Dy. Director (R&D)
5. All Deans
- 6.All Chairpersons (Computer Applications/Mech./ECE/EE/Civil/MBA/EVS/Maths/Chem/Physics/JMC/Life Sciences/ Literature and Languages)
7. Supervisor & Co supervisor
- 8.Ms Riya Gupta
- 9.Mr. Ankit Pannu, System Analyst - Please upload on University Website